

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

08/16/2017

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GENERAL FUND	Preceding Year 2011 (Actual)	Preceding Year 2012 (Actual)	Preceding Year 2013 (Actual)	Preceding Year 2014 (Actual)	Preceding Year 2015 (Actual)	Preceding Year 2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
Beginning Cash Balance	3,071,622	3,427,839	\$3,163,722	\$3,335,275	\$3,540,316	\$3,581,569	\$3,285,631	\$3,052,479	\$2,805,023	\$2,635,143	\$1,897,369	\$1,191,014
REVENUE												
Ad Valorem Property Tax	3,025,254	\$2,636,809	\$2,776,945	\$3,133,583	\$2,749,600	\$3,032,251	\$3,577,663	\$4,064,248	\$4,177,066	\$4,233,886	\$4,291,228	\$4,349,100
Taxes	9,556,229	\$9,251,627	\$9,467,089	\$9,723,121	\$9,966,951	\$9,918,555	\$9,867,695	\$9,955,935	\$9,995,470	\$10,035,796	\$10,122,043	\$10,163,998
Intergovernmental Taxes	577,173	\$562,710	\$561,604	\$589,108	\$210,540	\$208,306	\$205,174	\$249,174	\$253,834	\$258,567	\$263,375	\$267,259
Licenses & Permits	246,100	\$172,766	\$137,190	\$180,349	\$158,859	\$164,304	\$135,950	\$143,700	\$143,600	\$149,600	\$150,400	\$150,400
Charges for Services	2,002,034	\$2,112,067	\$1,940,752	\$2,007,742	\$2,044,367	\$1,802,524	\$2,320,402	\$2,165,159	\$2,168,056	\$2,170,719	\$2,173,220	\$2,173,220
Fines & Fees	512,031	\$553,141	\$693,487	\$742,888	\$614,258	\$557,717	\$533,700	\$531,200	\$531,200	\$531,200	\$531,200	\$531,200
Use of Property and Money	130,998	\$138,993	\$148,822	\$144,384	\$146,487	\$140,682	\$153,700	\$134,700	\$135,700	\$135,700	\$135,700	\$135,700
Reimbursements	147,874	\$115,479	\$180,062	\$151,007	\$258,965	\$167,187	\$160,545	\$168,145	\$169,245	\$170,745	\$151,745	\$152,745
Misc. Rev. - Administrative Transfers 17%	2,578,052	\$2,328,700	\$2,052,165	\$2,073,354	\$2,382,980	\$2,223,895	\$2,168,085	\$2,305,070	\$2,420,815	\$2,512,615	\$2,512,615	\$2,512,615
Transfer from Solid Waste Fund	0	\$0	\$495,739									
Transfer from Health Insurance Fund	184,036	\$200,000	\$152,030	\$0								
Operating Revenues	106,128	\$248,325	\$139,389	\$51,544	\$84,464	\$24,560	\$4,700	\$4,700	\$4,700	\$4,700	\$4,700	\$4,700
Nonoperating Revenues	0	\$0	\$0	\$43,099								
TOTAL RECEIPTS	19,065,909	\$18,320,617	\$18,745,274	\$18,840,179	\$18,617,472	\$18,239,982	\$19,127,614	\$19,722,031	\$19,999,685	\$20,203,527	\$20,336,225	\$20,440,936
EXPENDITURES												
Personnel Services	11,088,095	\$11,212,312	\$10,715,404	\$11,032,357	\$10,841,372	\$10,819,664	\$11,571,580	\$12,217,290	\$12,565,160	\$13,064,021	\$13,460,839	\$13,990,483
Vacancy Rate		\$0	\$0	\$0	\$0	\$0	(\$322,629)	(\$340,874)	(\$354,509)	(\$368,689)	(\$383,437)	(\$398,774)
Maintenance & Repair	638,292	\$592,554	\$666,091	\$623,262	\$586,855	\$612,950	\$713,730	\$773,430	\$736,780	\$745,780	\$775,554	\$767,554
Commodities	1,305,938	\$1,351,889	\$1,286,005	\$1,247,222	\$1,090,641	\$1,073,473	\$1,225,370	\$1,211,040	\$1,263,590	\$1,292,990	\$1,318,184	\$1,311,834
Other Charges	285,797	\$218,063	\$221,296	\$349,657	\$655,593	\$285,005	\$548,267	\$582,942	\$585,693	\$566,193	\$416,743	\$417,393
Capital Outlay	258,883	\$303,018	\$480,953	\$324,127	\$295,966	\$570,933	\$655,900	\$490,500	\$480,700	\$719,300	\$512,500	\$498,500
Debt Reduction	69,547	\$69,152	\$10,970	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Stock	6,578	(\$8,865)	(\$6,981)	(\$3,619)	(\$428)	(\$1,054)	\$0	\$0	\$0	\$0	\$0	\$0
Transfer to Industrial Development Sales Tax	640,628	\$606,318	\$638,944	\$675,625	\$892,820	\$958,947	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000
Transfer to Multi Year Fund	2,530,092	\$2,401,821	\$2,428,145	\$2,211,474	\$2,309,182	\$2,278,050	\$2,278,050	\$2,278,050	\$2,278,050	\$2,278,050	\$2,278,050	\$2,278,050
Transfer to Project accounts	99,690	\$16,659	\$134	\$50,071	\$90,061	\$71,477	\$40,000	\$190,000	\$40,000	\$40,000	\$40,000	\$40,000
Transfer to Library Fund		\$4,094										
Transfer to Library Employee Benefit fund		\$389	\$0									
Transfer to B&I for Aquatic Center payment	391,438	\$403,875	\$420,375	\$435,750								
Transfer to B&I for Hanger payment	49,027	\$49,027	\$49,027	\$49,027	\$49,027	\$123,027	\$49,027	\$0	\$0	\$0	\$0	\$0
Utilities	455,943	\$458,283	\$431,199	\$495,824	\$480,412	\$384,398	\$436,152	\$445,629	\$453,170	\$457,370	\$465,950	\$469,050
Communications	92,134	\$93,132	\$97,053	\$77,485	\$85,212	\$88,437	\$102,211	\$96,900	\$96,991	\$97,341	\$97,100	\$97,100
Training and Travel	135,078	\$125,059	\$131,832	\$139,879	\$181,015	\$147,934	\$197,050	\$189,750	\$188,650	\$193,150	\$199,750	\$198,250
Jail Expenses	85,210	\$60,745	\$63,934	\$58,460	\$55,372	\$44,748	\$55,000	\$65,000	\$65,000	\$75,000	\$75,000	\$75,000
Other Contractual	595,739	\$619,508	\$679,594	\$717,200	\$946,478	\$877,169	\$911,058	\$869,829	\$870,291	\$880,796	\$886,347	\$886,347
Excess Carryover	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	18,728,109	\$18,577,033	\$18,313,975	\$18,483,800	\$18,559,577	\$18,335,158	\$19,360,766	\$19,969,486	\$20,169,565	\$20,941,301	\$21,042,580	\$21,530,787
Revenue less expenses	337,800	(\$256,416)	\$431,299	\$356,379	\$57,895	(\$95,176)	(\$233,152)	(\$247,456)	(\$169,880)	(\$737,773)	(\$706,355)	(\$1,089,851)
Cash Basis Adjustments/Non-appropriated Balance	18,417	(\$7,701)	(\$259,746)	(\$151,338)	(\$16,642)	(\$200,762)	\$0	\$0	\$0	\$0	\$0	\$0
Ending Cash Balance	3,427,839	\$3,163,722	\$3,335,275	\$3,540,316	\$3,581,569	\$3,285,631	\$3,052,479	\$2,805,023	\$2,635,143	\$1,897,369	\$1,191,014	\$101,163
Base for Reserve calculation		\$14,796,315	\$14,296,397	\$14,737,726	\$14,922,522	\$14,332,724	\$15,437,789	\$16,110,936	\$16,470,815	\$17,003,951	\$17,312,030	\$17,814,237
15% Reserve		\$2,219,447	\$2,144,460	\$2,210,659	\$2,238,378	\$2,149,909	\$2,315,668	\$2,416,640	\$2,470,622	\$2,550,593	\$2,596,805	\$2,672,136
Amount over 15% Reserve		\$944,275	\$1,190,815	\$1,329,657	\$1,343,191	\$1,135,722	\$736,810	\$388,382	\$164,520	(\$653,223)	(\$1,405,790)	(\$2,570,972)
Percentage		21.38%	23.33%	24.02%	24.00%	22.92%	19.77%	17.41%	16.00%	11.16%	6.88%	0.57%

Revenue items

Assessed Valuation flat in 2017 1.5 % thereafter
Sales Tax flat thru 2020 1% in 2021 Aquatic Bond Pmt to Ind Sales tax
Multi Year Tax 0% increase
Electric franchise fee 1% inc in 2017, 1% increase each year after
Admin fee capped for sewer only - 17% other funds

Expense Items

Personnel services includes a 2.5% merit pay increase
2019 additional zoo keeper
2021 part-time zoo keeper
2021 full time zoo education coordinator
\$125,000 for ESU Foundation (Scholarships) in 2018-2020
Allocating \$97,500 for 4 years to fund 27th pay period in 2021
\$150,000 for future purchase of EMS equipment
\$20,000 in 2018 & 2019 for Main Street building incubation project

<u>Department</u>	<u>Year</u>	<u>Description</u>	<u>Amount</u>	<u>Years to Bond</u>	<u>Funding Source</u>
Civic Building	2017	Grass hopper mower			
EMS	2017	Monitor/Defibrillator	\$13,000		General Fund
EMS	2017	Communications Equipment	\$40,000		General Fund
EMS	2017	Ambulance	\$15,500		General Fund
Fire	2017	Communications Equipment	\$250,000		General Fund
Fire	2017	SCBA Pressurized Cylinder	\$15,500		General Fund
Fire	2017	Tech Rescue Equipment	\$15,000		General Fund
Fire	2017	Extrication Equipment	\$15,000		General Fund
Police	2017	3 Patrol Vehicles	\$50,000		General Fund
Police	2017	4 mobile data terminals & 4 video cameras	\$123,800		General Fund
Police	2017	10 portable radios & 8 Tasers	\$42,400		General Fund
Police	2017	20 rifle and shotgun light systems	\$38,500		General Fund
Shop	2017	Light Duty Vehicle Lift-New	\$17,200		General Fund
			\$20,000		General Fund
			\$655,900		
Airport	2018	Replace Jet Fuel pump/filter and electrical equipment at the Fuel Storage Area			
Civic Building	2018	2nd floor Arena to Little Theatre wheel chair lift	\$35,000		General Fund
Civic Building	2018	ADA assistive listening system	\$18,000		General Fund
Civic Building	2018	Replace the 1988 Kawasaki Mule ATV	\$23,000		General Fund
EMS	2018	Mechanical CPR Devices	\$14,000		General Fund
EMS	2018	Communication Equipment	\$40,000		General Fund
EMS	2018	Portable Ventilators	\$15,000		General Fund
Fire	2018	SCBA Pressurized Cylinder	\$12,500		General Fund
Fire	2018	Replace Boiler at Station 2	\$15,000		General Fund
Fire	2018	Thermal Imaging Cameras	\$40,000		General Fund
Golf Course	2018	3/4 or 1 ton truck w dump bed (transfer from another department)	\$20,000		General Fund
Park	2018	1 ton dump bed pickup	\$0		General Fund
Police	2018	3 Patrol Vehicles	\$55,000		General Fund
Police	2018	10 portable radios & 8 Tasers	\$127,500		General Fund
Police	2018	Firewall	\$38,500		General Fund
Shop	2018	Light Duty Vehicle Lift- Replace Existing Unit (1980's unknown)	\$15,000		General Fund
			\$22,000		General Fund
			\$490,500		
Airport	2019	John Deere 1435 Mower - Replacement (2001 Model Year)			
Civic Building	2019	Arena Score Tables	\$21,000		General Fund
Code Services	2019	Pickup or car	\$18,000		General Fund
EMS	2019	Portable Ventilators	\$20,000		General Fund
EMS	2019	Mechanical CPR Devices	\$12,500		General Fund
EMS	2019	Communication Equipment	\$31,000		General Fund
Fire	2019	SCBA Pressurized Cylinder	\$15,000		General Fund
Fire	2019	Rescue Lifting Bags	\$20,000		General Fund
Fire	2019	SCBA fit test machine	\$15,000		General Fund
Fire	2019	Communication Equipment	\$13,000		General Fund
Park	2019	Mule with dump bed	\$15,000		General Fund
Park	2019	C of E Pond Dredge	\$20,000		General Fund
Police	2019	3 Patrol Vehicles	\$28,500		General Fund
			\$131,300		General Fund

<u>Department</u>	<u>Year</u>	<u>Description</u>	<u>Amount</u>	<u>Years to Bond</u>	<u>Funding Source</u>
Police	2019	3 mobile data terminals & 3 video cameras			
Police	2019	10 portable radios & 9 Tasers	\$33,700		General Fund
Police	2019	55 handguns, holsters and lights	\$41,700		General Fund
			\$45,000		General Fund
			\$480,700		
Civic Building	2020	Basketball back stops			
Civic Building	2020	HVAC updates	\$22,000		General Fund
Civic Building	2020	Replace 2nd portable ADA handicap lift for arena	\$25,000		General Fund
EMS	2020	Monitor/Defibrillator	\$20,000		General Fund
EMS	2020	EMS Pickup	\$42,500		General Fund
Fire	2020	SCBA Pressurized Cylinder	\$30,000		General Fund
Fire	2020	Communication Equipment	\$20,000		General Fund
Fire	2020	Water Rescue Equipment	\$20,000		General Fund
Golf Course	2020	Wide area mower	\$34,000		General Fund
Golf Course	2020	Diesel tractor with aerator, turf tires & attachments	\$60,000		General Fund
Park	2020	11 Foot Rotary Mower	\$80,000		General Fund
Park	2020	Tree Repopulation Project/All Park	\$65,000		General Fund
Police	2020	3 MDT's and 3 Video Cameras	\$25,000		General Fund
Police	2020	3 Patrol Vehicles	\$34,700		General Fund
Police	2020	10 Portable Radios and 8 Tasers	\$135,300		General Fund
Police	2020	Spillman Server	\$40,800		General Fund
Shop	2020	Replace 2000 3/4 Ton Pick-up with tool boxes	\$15,000		General Fund
			\$50,000		General Fund
			\$719,300		
Civic Building	2021	Replace stand on floor machine			
EMS	2021	Communication Equipment	\$18,000		General Fund
Engineering	2021	Replace Engineering Vehicle	\$15,000		General Fund
Fire	2021	Communication Equipment	\$25,000		General Fund
Fire	2021	SCBA Pressurized Cylinder	\$15,000		General Fund
Golf Course	2021	1 Fairway Mower	\$20,000		General Fund
Grounds Maintenance	2021	Replace two stand on mowers	\$65,000		General Fund
Park	2021	Tree Repopulation Project/All Park	\$20,000		General Fund
Park	2021	JAC Slides- Renovate or replace	\$25,000		General Fund
Police	2021	20 Body Cameras	\$38,200		General Fund
Police	2021	Video Server	\$41,600		General Fund
Police	2021	3 Mobile data terminals & 3 Video Cameras	\$12,500		General Fund
Police	2021	10 Portable radios & 8 Tasers	\$35,800		General Fund
Police	2021	3 Patrol Vehicles	\$42,100		General Fund
			\$139,300		General Fund
			\$512,500		
Code Services	2022	Pickup or car			
Park	2022	1 ton dump bed pickup	\$25,000		General Fund
Park	2022	Tree Repopulation Project/All Park	\$55,000		General Fund
Police	2022	3 patrol vehicles & 1 supervisor SUV	\$25,000		General Fund
Police	2022	4 mobile data terminals & 4 video cameras	\$191,400		General Fund
Police	2022	10 portable radios & 8 Tasers	\$49,200		General Fund
			\$43,300		General Fund

<u>Department</u>	<u>Year</u>	<u>Description</u>	<u>Amount</u>	<u>Years to Bond</u>	<u>Funding Source</u>
Police	2022	Firewall (Our share)			
Police	2022	20 Body Cameras	\$16,800		General Fund
EMS	2022	Communication Equipment	\$42,800		General Fund
Fire	2022	Communication Equipment	\$15,000		General Fund
Fire	2022	SCBA Pressurized Cylinder	\$15,000		General Fund
			\$20,000		General Fund
			\$498,500		
Airport	2023	Replace Ceiling in South Hanger			
Civic Building	2023	Patch and Paint walls and Ceilings in Main Arena	\$100,000		General Fund
EMS	2023	Mechanical CPR Devices	\$50,000		General Fund
Fire	2023	Explorer Interceptor	\$31,000		General Fund
Golf Course	2023	Sand/chemical dispenser	\$35,000		General Fund
Park	2023	Walk-behind mower	\$20,000		General Fund
Park	2023	11 foot rotary mower	\$15,000		General Fund
Park	2023	1 ton dump bed pickup	\$70,000		General Fund
Shop	2023	Replace 2000 1/4 Ton Pick-up Truck	\$65,000		General Fund
Zoo	2023	Off-exhibit privacy fence & holding area pond repair	\$30,000		General Fund
			\$35,000		General Fund
			\$451,000		
Golf Course	2024	Utility Vehicle wiwth hydraulic dump bed and HI-FLOW hydraulics	\$0		
Golf Course	2024	Chemical sprayer & Cushman	\$26,000		General Fund
			\$41,000		General Fund
			\$67,000		

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

Multi Year Fund

	2012 (Actual)	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
Beginning cash balance	\$998,905	\$1,090,064	\$664,658	\$844,430	\$338,269	\$1,119,079	\$278,714	(\$1)	\$271,049	\$776,099	\$1,384,150
Revenue											
Sales Tax	\$2,401,821	\$2,428,145	\$2,211,474	\$2,309,182	\$2,278,050	\$2,278,050	\$2,278,050	\$2,278,050	\$2,278,050	\$2,278,050	\$2,278,050
Interest	\$1,196	\$1,233	\$883	\$1,062	\$4,114	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Misc revenue	\$11,455		\$0		\$109,370						
Accounts Receivable	\$1,930	\$1,739	\$9,793	(\$2,931)	\$0						
TOTAL RECEIPTS	\$2,416,402	\$2,431,118	\$2,222,150	\$2,307,313	\$2,391,533	\$2,282,050	\$2,282,050	\$2,282,050	\$2,282,050	\$2,282,050	\$2,282,050
EXPENDITURES											
Transfer to Waste Water											
Transfers to projects					\$403,406		\$0	\$0	\$0	\$0	\$0
Projects	\$2,325,243	\$2,856,524	\$2,042,378	\$2,813,474	\$1,207,317	\$3,122,415	\$2,560,765	\$2,011,000	\$1,777,000	\$1,674,000	\$1,978,700
TOTAL EXPENDITURES	\$2,325,243	\$2,856,524	\$2,042,378	\$2,813,474	\$1,610,723	\$3,122,415	\$2,560,765	\$2,011,000	\$1,777,000	\$1,674,000	\$1,978,700
Revenue less Expenses	\$91,159	(\$425,406)	\$179,772	(\$506,161)	\$780,810	(\$840,365)	(\$278,715)	\$271,050	\$505,050	\$608,050	\$303,350
Ending Cash Balance	\$1,090,064	\$664,658	\$844,430	\$338,269	\$1,119,079	\$278,714	(\$1)	\$271,049	\$776,099	\$1,384,150	\$1,687,500

Revenue

Sales tax increased 0% in 2018,

<u>Department</u>	<u>Year</u>	<u>Description</u>	<u>Amount</u>	<u>Years to Bond</u>	<u>Funding Source</u>
Administration	2017	Downtown LED lights	\$50,000		
Airport	2017	Gutter & Roof Repair/replacement- North and South Towers	\$74,000		Multi-Year
Civic Building	2017	Replace all handrails & Front Concrete Steps	\$75,000		Multi-Year
Civic Building	2017	Entry Ways	\$85,000		Multi-Year
Civic Building	2017	Elevator controls	\$34,000		Multi-Year
Civic Building	2017	Siemens Fire Alarm System	\$100,000		Multi-Year
Civic Building	2017	ADA Improvements - Court area	\$254,000		Multi-Year
Civic Building	2017	Civic Roof	\$60,000		Multi-Year
Civic Building	2017	Tuck pointing - west stair repair	\$7,000		Multi-Year
Engineering	2017	Parking Lot 700 Block Mechanic, Phase 1, Parking lot repair 600 Bk. Mech.	\$122,500		Multi-Year
Engineering	2017	Repair streets for project not foreseen	\$100,000		Multi-Year
Engineering	2017	Sharrows & Bike Signs	\$22,500		Multi-Year
Engineering	2017	Missing Link Sidewalk program	\$47,537		Multi-Year
Engineering	2017	Reopen Prairie Street underpass - MJPP	\$42,500		Multi-Year
Engineering	2017	Repair Weaver Street	\$63,878		Multi-Year
Engineering	2017	Tyson Barrier Wall	\$30,000		Multi-Year
Engineering	2017	20th Park Place repairs	\$47,500		Multi-Year
Engineering	2017	Holiday Drive Storm Water	\$165,500		Multi-Year
Engineering	2017	Miscellaneous Storm water Repairs-Repair existing drainage structures	\$100,000		Multi-Year
Engineering	2017	Street Rehabilitation (Klink, Slurry & Hatcher also)	\$1,000,000		Multi-Year
Engineering	2017	Hazardous Sidewalk Program	\$75,000		Multi-Year
Golf Course	2017	Master Plan Design of Golf Course, Range, Building	\$25,000		Multi-Year
Golf Course	2017	Driving Range Artificial Turf Tee Line and Conversion with Zoysia Sod	\$25,000		Multi-Year
Library	2017	Atrium window replacement	\$14,000		Multi-Year
Library	2017	Replace Dumb Waiter	\$34,000		Multi-Year
Library	2017	Move book racks & replace 2nd floor carpet	\$75,000		Multi-Year
Park	2017	Replace old signs	\$30,000		Multi-Year
Police	2017	1 outdoor warning siren	\$37,500		Multi-Year
Public Works	2017	Public Works Center and Solid Waste Building Repair and Sealing	\$216,000		Multi-Year
Zoo	2017	"B" Holding Pens	\$25,000		Multi-Year
Zoo	2017	Zoo Barn Floor	\$35,000		Multi-Year
Zoo	2017	Sidewalk Repair	\$50,000		Multi-Year
			\$3,122,415		
Airport	2018	Extend Runway Design (FAA 90/10 Match)	\$10,000		Multi-Year
Airport	2018	Land Acquisition (FAA 90/10 Match)	\$40,000		Multi-Year
Civic Building	2018	Replace roof on 622 Mechanic Building	\$30,000		Multi-Year
Civic Building	2018	Carpet Replacement in Civic building	\$25,000		Multi-Year
Civic Building	2018	Replace windows in Auditorium	\$30,000		Multi-Year
Civic Building	2018	Replace steam lines	\$25,000		Multi-Year
Civic Building	2018	Library 1st floor staff Area carpet replacement	\$18,000		Multi-Year
Civic Building	2018	ADA Improvements	\$100,000		Multi-Year
Engineering	2018	Parking Lot 700 Block Mechanic	\$360,000		Multi-Year
Engineering	2018	Hazardous Sidewalk Program	\$100,000		Multi-Year
Engineering	2018	CCLIP Program	\$250,000		Multi-Year
Engineering	2018	Street Rehabilitation	\$500,000		Multi-Year

<u>Department</u>	<u>Year</u>	<u>Description</u>	<u>Amount</u>	<u>Years to Bond</u>	<u>Funding Source</u>
Engineering	2018	Miscellaneous Street Repairs			
Engineering	2018	Miscellaneous Storm water Repairs	\$100,000		Multi-Year
Engineering	2018	Peter Pan Sidewalk along street	\$100,000		Multi-Year
Engineering	2018	Design cost for Prairie St. Viaduct (cost 50/50 with Lyon Co.)	\$150,000		Multi-Year
Police	2018	Outdoor warning siren	\$20,000		Multi-Year/Fed
Police	2018	Animal Shelter Air Conditioner	\$39,800		Multi-Year
Public Works	2018	Public Works Center- construct separation wall between car wash and shop	\$35,000		Multi-Year
Sign & Marking	2018	Design & Engineering - Traffic Light Replacement 6th & Prairie	\$55,000		Multi-Year
Street	2018	Slurry Seal	\$40,000		Multi-Year
			\$200,000		Multi-Year
			\$2,227,800		
Airport	2019	Seal Asphalt Runway (FAA 90/10)			
Civic Building	2019	Carpet Replacement in Civic building	\$40,000		Multi-Year
Civic Building	2019	2nd floor restrooms & Concession stand remodeling	\$25,000		Multi-Year
Civic Building	2019	Potable Hot Water Lines throughout the civic auditorium	\$50,000		Multi-Year
Civic Building	2019	Replace steam lines	\$60,000		Multi-Year
Civic Building	2019	ADA Improvements	\$25,000		Multi-Year
Engineering	2019	Hazardous Sidewalk Program	\$100,000		Multi-Year
Engineering	2019	KLINK Program—CCLIP Program	\$100,000		Multi-Year
Engineering	2019	Street Rehabilitation	\$250,000		Multi-Year
Engineering	2019	Miscellaneous Street Repairs	\$500,000		Multi-Year
Engineering	2019	Miscellaneous Storm water Repairs	\$100,000		Multi-Year
Engineering	2019	Prairie St. Viaduct repair/rehabilitation Project (cost 50/50 with Lyco)	\$100,000		Multi-Year
Police	2019	Outdoor warning siren	\$200,000		Multi-Year/Fed
Street	2019	Slurry Seal	\$41,000		Multi-Year
Sign & Marking	2019	Construction/Installation - Traffic Light Replacement 6th & Prairie	\$200,000		Multi-Year
Zoo	2019	Parking Lot	\$100,000		Multi-Year
			\$120,000		Multi-Year
			\$2,011,000		
Airport	2020	Hangar Door replacement- North and South Hangars			
Civic Building	2020	Carpet Replacement in Civic building	\$100,000		Multi-Year
Civic Building	2020	Replace Steam Lines	\$25,000		Multi-Year
Civic Building	2020	Change Elevation of west entrance landing and steps	\$25,000		Multi-Year
Civic Building	2020	Sewer Lift station - Police department	\$12,000		Multi-Year
Civic Building	2020	ADA Improvements	\$90,000		Multi-Year
Engineering	2020	CCLIP Program	\$100,000		Multi-Year
Engineering	2020	Hazardous Sidewalk	\$250,000		Multi-Year
Engineering	2020	Miscellaneous Street Repairs	\$100,000		Multi-Year
Engineering	2020	Street Rehab	\$100,000		Multi-Year
Library	2020	Replace Library Roof	\$500,000		Multi-Year
Park	2020	Propagation Greenhouse	\$100,000		Multi-Year
Park	2020	Greenhouse Glazing	\$45,000		Multi-Year
Sign & Marking	2020	Replace Traffic Light detectors	\$30,000		Multi-Year
Street	2020	Slurry Seal	\$50,000		Multi-Year
Zoo	2020	Hoof stock Sheds	\$200,000		Multi-Year
			\$50,000		Multi-Year
			\$1,777,000		

<u>Department</u>	<u>Year</u>	<u>Description</u>	<u>Amount</u>	<u>Years to Bond</u>	<u>Funding Source</u>
Airport	2021	Slurry Seal Taxi Access Roads, lots, general use areas			
Civic Building	2021	East Central Sewer line	\$40,000		Multi-Year
Civic Building	2021	Remodel East Foyer & Vestibule door ways	\$11,000		Multi-Year
Civic Building	2021	ADA Improvements	\$50,000		Multi-Year
Civic Building	2021	Replace steam lines	\$100,000		Multi-Year
Civic Building	2021	HVAC updates	\$25,000		Multi-Year
Engineering	2021	CCLIP Program	\$50,000		Multi-Year
Engineering	2021	Hazardous Sidewalk	\$250,000		Multi-Year
Engineering	2021	Misc. Street Repairs	\$100,000		Multi-Year
Engineering	2021	Street Rehabilitation	\$100,000		Multi-Year
Park	2021	Santa fe Park bathroom renovations	\$500,000		Multi-Year
Park	2021	JAC replace sand filters	\$70,000		Multi-Year
Street	2021	Slurry Seal	\$20,000		Multi-Year
Zoo	2021	Zoo Road removal, relocate utility	\$200,000		Multi-Year
Zoo	2021	Bus Parking	\$138,000		Multi-Year
			\$20,000		Multi-Year
			\$1,674,000		
Civic Building	2022	ADA Improvements			
Civic Building	2022	Replace Steam lines	\$100,000		Multi-Year
Civic Building	2022	HVAC updates	\$25,000		Multi-Year
Civic Building	2022	Walk-in Cooler in Room 222	\$50,000		Multi-Year
Civic Building	2022	Stage Lighting	\$25,000		Multi-Year
Civic Building	2022	Replace arena bleachers	\$15,000		Multi-Year
Civic Building	2022	Acoustical absorption material for main arena	\$150,000		Multi-Year
Engineering	2022	CCLIP Project	\$175,000		Multi-Year
Engineering	2022	Hazardous Sidewalk	\$250,000		Multi-Year
Engineering	2022	Sidewalk Const. on 12th Ave. from Graphic Arts to Industrial (MUPP)	\$100,000		Multi-Year
Engineering	2022	Street Rehabilitation	\$95,000		Multi-Year
Engineering	2022	Misc. Street Repairs	\$500,000		Multi-Year
Library	2022	New entry doors	\$100,000		Multi-Year
Police	2022	Outdoor warning siren - location tbd	\$95,000		Multi-Year
Street	2022	Slurry Seal	\$44,700		Multi-Year
Zoo	2022	Trumpeter Swan Exhibit; sealing pond/stream, repair waterfall	\$200,000		Multi-Year
			\$54,000		Multi-Year
			\$1,978,700		
Zoo	2023	Nene exhibit; repair upper pond	\$40,000		Multi-Year
Zoo	2023	Eurasian black vulture exhibit updated & repaired	\$120,000		Multi-Year
			\$160,000		

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

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LIBRARY FUND

	2011 (Actual)	2012 (Actual)	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
Beginning Cash Balance	\$21,743	\$18,268	\$0	\$0	\$4,461	\$14,329	\$0	\$0	\$0	\$0	\$0	\$0
REVENUE												
Ad Valorem Property Tax	\$551,315	\$545,091	\$551,690	\$561,023	\$566,472	\$717,976	\$719,415	\$747,322	\$754,795	\$762,343	\$769,967	\$777,666
Back Tax Collection	\$21,834	\$13,024	\$10,145	\$15,770	\$12,700	\$24,880	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Motor Vehicle Tax	\$72,986	\$73,519	\$66,249	\$74,437	\$71,301	\$78,937	\$85,023	\$83,884	\$83,884	\$83,884	\$83,884	\$83,884
Recreational Vehicle Tax	\$1,023	\$641	\$565	\$591	\$591	\$700	\$727	\$710	\$710	\$710	\$710	\$710
AdValorem Tax Reduction	\$0	(\$4,226)	(\$5,638)	(\$6,189)	(\$6,603)	(\$7,683)	(\$9,000)	(\$9,000)	(\$9,000)	(\$9,000)	(\$9,000)	(\$9,000)
General Fund Contribution	\$0	\$4,094	\$0									
TOTAL RECEIPTS	\$647,158	\$632,143	\$623,011	\$645,632	\$644,461	\$814,809	\$811,165	\$837,916	\$845,389	\$852,937	\$860,561	\$868,260
EXPENDITURES												
Insurance Refund	(\$124)	(\$131)										
Misc Projects												
Additional money due to state funding	\$8,760	\$0										
Appropriation	\$641,997	\$650,542	\$623,011	\$641,171	\$634,593	\$829,138	\$811,165	\$837,916	\$845,389	\$852,937	\$860,561	\$868,260
TOTAL EXPENDITURES	\$650,633	\$650,411	\$623,011	\$641,171	\$634,593	\$829,138	\$811,165	\$837,916	\$845,389	\$852,937	\$860,561	\$868,260
Ending Cash Balance	\$18,268	\$0	\$0	\$4,461	\$14,329	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ad Valorem Tax in 2016	\$147,206	\$736,030										
Ad Valorem Tax in 2017	\$148,333	\$741,665										
Ad Valorem Tax in 2018	\$154,087	\$770,435										
Ad Valorem Tax in 2019	\$155,628	\$778,139										
Ad Valorem Tax in 2020	\$157,184	\$785,921										
Ad Valorem Tax in 2021	\$158,756	\$793,780										
Ad Valorem Tax in 2022	\$160,344	\$801,718										

Change to 5 mils in 2016

City of Emporia, Kansas
5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

08/16/2017

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CONVENTION & TOURISM FUND

	2012 (Actual)	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
Beginning Cash Balance	\$35,468	\$42,498	\$144,451	\$98,541	\$290,643	\$289,495	\$287,445	\$247,895	\$208,345	\$168,795	\$179,245
REVENUE											
Transient Guest Tax	\$400,997	\$503,824	\$393,504	\$576,046	\$504,410	\$540,000	\$540,000	\$540,000	\$540,000	\$540,000	\$540,000
Interest on Investment	\$33	\$68	\$86	\$103	\$692	\$700	\$700	\$700	\$700	\$700	\$700
Misc	\$0			\$52,203							
TOTAL RECEIPTS	\$401,030	\$503,892	\$393,590	\$628,352	\$505,102	\$540,700	\$540,700	\$540,700	\$540,700	\$540,700	\$540,700
EXPENDITURES											
CVB Appropriation	\$375,000	\$375,000	\$375,000	\$358,750	\$358,750	\$358,750	\$358,750	\$358,750	\$358,750	\$358,750	\$358,750
Trusler Sports Complex	\$0	\$19,644	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City cost associated with events							\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Mobile App	\$5,000										
Red Rock's Appropriation	\$0		\$5,000	\$7,500	\$7,500	\$10,000	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
ESU Welch Stadium					\$50,000	\$50,000	\$50,000	\$50,000	\$50,000		
Main Street Historical District	\$10,000										
Emporia Main Street						\$44,000	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000
Emporia Arts Council Bldg Campaign	\$4,000										
Emporia Arts Council Support	\$0	\$5,000	\$5,000	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Emporia Granada					\$10,000	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Event Appropriations	\$0				\$0	\$0					
Symphony in the Flint Hills				\$10,000	\$10,000						
Dirty Kanza				\$20,000	\$20,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Dynamic discs				\$25,000	\$30,000	\$25,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Municipal Band Appropriation			\$7,500	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Municipal Band Capital Purchase			\$7,500								
National Teacher's Hall of Fame			\$20,000								
Historical Society Building Imp			\$19,500								
Miscellaneous	\$0	\$2,294	\$0								
Special Projects	\$0					\$0	\$0				
TOTAL EXPENDITURES	\$394,000	\$401,939	\$439,500	\$436,250	\$506,250	\$542,750	\$580,250	\$580,250	\$580,250	\$530,250	\$530,250
Ending Cash Balance	\$42,498	\$144,451	\$98,541	\$290,643	\$289,495	\$287,445	\$247,895	\$208,345	\$168,795	\$179,245	\$189,695
Transient Guest Tax Receipts	2010	2011	2012	2013	2014	2015	2016	2017			
1ST QUARTER-JANUARY	\$116,192.66	\$78,481.63	\$95,181.19	\$90,257.83	\$107,721.45	\$116,354.07	\$107,033.38	\$143,742.00			
2ND QUARTER-APRIL	\$86,881.21	\$79,779.22	\$76,643.11	\$111,624.74	\$74,760.74	\$124,894.85	\$106,085.15	\$104,627.80			
3RD QUARTER-JULY	\$107,481.20	\$129,183.63	\$110,201.63	\$163,920.59	\$108,008.95	\$181,655.47	\$141,336.47	\$143,242.09			
4TH QUARTER-OCTOBER	\$108,374.21	\$105,094.99	\$118,971.15	\$138,020.60	\$103,012.54	\$153,141.85	\$149,955.27				
TOTAL	\$418,929.28	\$392,539.47	\$400,997.08	\$503,823.76	\$393,503.68	\$576,046.24	\$504,410.27	\$391,611.89			
			\$12,000 in late pmts	\$48000 in late pmts		\$68,000 in late pmts	\$21,878 in late pmts	\$18,913 in late pmts			

Increased bed tax to 7% in January 2017

Reduced Red Rock's allocation in 2018 to \$7,500

Increased Emporia Granada allocation in 2018 to \$20,000

Increased GBO allocation in 2018 to \$30,000

5 year Budget**2018-2022****Revenue Detail and Expenditure Summary****INDUSTRIAL FUND**

	2011 (Actual)	2012 (Actual)	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
Beginning Cash Balance	\$69,697	\$68,965	\$36,247	\$33,668	\$34,689	\$35,967	\$37,210	\$37,385	\$37,444	\$37,501	\$37,558	\$37,615
REVENUE												
Ad Valorem Property Tax	\$988	\$960	\$966	\$1,122	\$1,133	\$1,007	\$1,111	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Back Tax Collections	\$39	\$24	\$18	\$28	\$24	\$42	\$21	\$21	\$21	\$21	\$21	\$21
Motor Vehicle Tax	\$129	\$128	\$117	\$132	\$144	\$137	\$119	\$117	\$117	\$117	\$117	\$117
Ad Valorem Tax Reduction	\$0	(\$7)	(\$10)	(\$12)	(\$13)	(\$11)	(\$16)	(\$16)	(\$16)	(\$16)	(\$16)	(\$16)
Interest on Investment	\$79	\$53	\$27	\$21	\$26	\$114	\$120	\$120	\$120	\$120	\$120	\$120
Miscellaneous												
TOTAL RECEIPTS	\$1,235	\$1,158	\$1,118	\$1,291	\$1,314	\$1,289	\$1,355	\$1,242	\$1,242	\$1,242	\$1,242	\$1,242
EXPENDITURES												
Industrial Promotion	\$0											
Dues & Subscriptions	\$0	\$0										
Travel Expense & Miscellaneous	\$1,967	\$3,876	\$3,697	\$270	\$36	\$46	\$1,180	\$1,183	\$1,185	\$1,185	\$1,185	\$1,185
RDA Appropriation	\$0	\$0										
Contractual Services	\$0	\$30,000										
Special Projects and Reserve Funds		\$0						\$0				
TOTAL EXPENDITURES	\$1,967	\$33,876	\$3,697	\$270	\$36	\$46	\$1,180	\$1,183	\$1,185	\$1,185	\$1,185	\$1,185
Ending Cash Balance	\$68,965	\$36,247	\$33,668	\$34,689	\$35,967	\$37,210	\$37,385	\$37,444	\$37,501	\$37,558	\$37,615	\$37,672

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

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Industrial Development Sales Tax

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET PROJECTED	2019 BUDGET PROJECTED	2020 BUDGET PROJECTED	2021 BUDGET PROJECTED	2022 BUDGET PROJECTED
Beginning Cash Balance	\$312,750	\$412,687	\$549,019	\$716,857	\$574,164	\$225,881	\$363,656	\$512,122	\$890,677	\$1,269,232	\$1,647,787
Revenue:											
Sales Tax Receipts	\$606,318	\$638,944	\$675,625	\$892,820	\$958,947	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000
Interest Income	\$306	\$382	\$401	\$427	\$825	\$1,800	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
REG Repayment	\$40,200	\$40,200	\$40,200	\$40,200	\$40,200	\$40,200	\$40,200				\$0
Kansas Gas Rebate - REG	\$100,403	\$103,467	\$112,659	\$112,659	\$72,827						
RDA returned money				\$16,799		\$18,508					
Total Revenue	\$747,227	\$782,993	\$828,885	\$1,062,905	\$1,072,799	\$960,508	\$941,200	\$901,000	\$901,000	\$901,000	\$901,000
Expense:											
Appropriation to the RDA	\$310,000	\$305,000	\$315,000	\$338,000	\$338,000	\$338,000	\$308,000	\$322,445	\$322,445	\$322,445	\$322,445
Trf to TIF Fund											
Special Projects											
Emporia Enterprises	\$65,000	\$65,000	\$65,000	\$168,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Miscellaneous	\$15	\$4,385	\$8,772		\$12,456	\$12,458	\$12,458	\$0	\$0	\$0	\$0
Bond Council				\$30,473							
Detroit Diesel Drainage				\$63,850	\$63,850						
Land Purchase for Industry				\$283,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
Warren Way				\$0	\$534,500						
Underground Conduit Valu-net				\$50,000							
Misc Improvements			\$0		\$0						
Birch Parking Lot		\$0		\$0		\$0					
Gas Line Bond Pmt	\$86,936	\$86,936	\$86,936	\$86,936	\$86,936	\$86,936	\$86,936				
Land Purchase Bond Pmt	\$185,339	\$185,339	\$185,339	\$185,339	\$185,339	\$185,339	\$185,339				
Total Expenses	\$647,291	\$646,661	\$661,048	\$1,205,598	\$1,421,082	\$822,734	\$792,734	\$522,445	\$522,445	\$522,445	\$522,445
Ending Cash Balance	\$412,687	\$549,019	\$716,857	\$574,164	\$225,881	\$363,656	\$512,122	\$890,677	\$1,269,232	\$1,647,787	\$2,026,342

Removed \$140,000 Birch parking lot from 2017

Balance of Land purchase account as of 2017 is \$350,000

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

SPECIAL ALCOHOL FUND

	Preceding Year 2012 Actual	Preceding Year 2013 Actual	Preceding Year 2014 Actual	Preceding Year 2015 Actual	Preceding Year 2016 Actual	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
Beginning Cash Balance	\$50,603	\$30,830	\$13,469	\$30,170	\$42,985	\$75,670	\$85,520	\$75,370	\$65,220	\$55,070	\$44,920
REVENUE											
Private Club Liquor Tax	\$63,348	\$68,028	\$79,163	\$89,037	\$91,639	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
Interest on Investment	\$29	\$12	\$13	\$29	\$196	\$250	\$250	\$250	\$250	\$250	\$250
TOTAL RECEIPTS	\$63,377	\$68,039	\$79,175	\$89,066	\$91,834	\$90,250	\$90,250	\$90,250	\$90,250	\$90,250	\$90,250
EXPENDITURES											
Appropriations	\$83,150	\$85,400	\$62,475	\$76,250	\$59,150	\$80,400	\$100,400	\$100,400	\$100,400	\$100,400	\$100,400
Other Charges	\$0										
Special Projects											
TOTAL EXPENDITURES	\$83,150	\$85,400	\$62,475	\$76,250	\$59,150	\$80,400	\$100,400	\$100,400	\$100,400	\$100,400	\$100,400
Ending Cash Balance	\$30,830	\$13,469	\$30,170	\$42,985	\$75,670	\$85,520	\$75,370	\$65,220	\$55,070	\$44,920	\$34,770

Appropriations	Received in 2011	Received in 2012	Received in 2013	Received in 2014	Received in 2015	Received in 2016	Received in 2017	Requested for 2018
Mental Health Center	\$45,000.00	\$17,750.00	\$20,000.00	\$12,600.00	\$20,000.00	\$20,000	\$20,000	\$20,000
Corner House	\$40,000.00	\$40,000.00	\$40,000.00	\$31,675.00	\$45,000.00	\$45,000	\$55,000	\$75,000
Emporia State University	\$5,400.00	\$5,400.00	\$5,400.00	\$5,400.00		\$5,400	\$5,400	\$5,400
USD #253	\$20,000.00	\$20,000.00	\$20,000.00	\$12,800.00				
Total	\$110,400.00	\$83,150.00	\$85,400.00	\$62,475.00	\$65,000.00	\$70,400	\$80,400	\$100,400

Receipts	2010	2011	2012	2013	2014	2015	2016	2017
1ST QUARTER - MARCH	\$19,431.77	\$19,127.89	\$16,053.07	\$14,750.30	\$18,150.11	\$21,666.30	\$20,092.22	\$24,673.40
2ND QUARTER - JUNE	\$20,986.07	\$28,089.86	\$16,656.61	\$15,740.67	\$19,656.80	\$19,528.53	\$23,366.16	\$22,036.20
3RD QUARTER - SEPTEMBER	\$16,729.57	\$17,981.97	\$16,339.93	\$19,751.07	\$23,536.86	\$25,240.87	\$24,491.77	\$22,549.91
4TH QUARTER - DECEMBER	\$15,356.29	\$16,415.52	\$14,298.37	\$17,785.48	\$17,818.82	\$22,600.91	\$23,688.74	
TOTAL	\$72,503.70	\$81,615.24	\$63,347.98	\$68,027.52	\$79,162.59	\$89,036.61	\$91,638.89	\$69,259.51

In 2015 the ESU appropriation was paid from General Fund. The 2016 request has been moved back into Special Alcohol fund.

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

SPECIAL PARKS & RECREATION

	Preceding Year 2011 (Actual)	Preceding Year 2012 (Actual)	Preceding Year 2013 (Actual)	Preceding Year 2014 (Actual)	Preceding Year 2015 (Actual)	Preceding Year 2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
Beginning Cash Balance	\$154,776	\$202,778	\$248,500	\$323,107	\$387,317	\$274,112	\$152,525	\$217,975	\$278,425	\$93,875	\$154,325	\$179,775
REVENUE												
Private Club Liquor Tax	\$81,615	\$63,348	\$68,028	\$79,163	\$89,037	\$91,639	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
Donations & Grants	\$1,500	\$1,500	\$1,500	\$1,200	\$1,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Lake Kahola Proceeds	\$52,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Trf of Internal Funds for Lake Kahola	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest on Investment	\$218	\$191	\$221	\$217	\$276	\$489	\$450	\$450	\$450	\$450	\$450	\$450
TOTAL RECEIPTS	\$135,833	\$65,039	\$69,748	\$80,580	\$90,513	\$92,128	\$90,450	\$90,450	\$90,450	\$90,450	\$90,450	\$90,450
EXPENDITURES												
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vacancy Rate				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Maintenance & Repair	\$0	\$0	\$0	\$0	\$2,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Commodities	\$0		\$0	\$3,843	\$899	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$14,689	\$14,459	-\$4,859	\$7,669	\$0	\$213,715	\$25,000	\$30,000	\$275,000	\$30,000	\$65,000	\$69,000
Contractual Services	\$12,142	\$4,858	\$0	\$4,858	\$60,319	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfer to Project Accounts	\$61,000	\$0	\$0	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Special Projects				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$87,831	\$19,317	-\$4,859	\$16,370	\$203,718	\$213,715	\$25,000	\$30,000	\$275,000	\$30,000	\$65,000	\$69,000
Ending Cash Balance	\$202,778	\$248,500	\$323,107	\$387,317	\$274,112	\$152,525	\$217,975	\$278,425	\$93,875	\$154,325	\$179,775	\$201,225
Receipts												
1ST QUARTER - MARCH	\$19,432	\$19,128	\$16,053	\$14,750	\$18,150	\$21,666	\$20,092	\$24,673				
2ND QUARTER - JUNE	\$20,986	\$28,090	\$16,657	\$15,741	\$19,657	\$19,529	\$23,366	\$22,036				
3RD QUARTER - SEPTEMBER	\$16,730	\$17,982	\$16,340	\$19,751	\$23,537	\$25,241	\$24,492	\$22,550				
4TH QUARTER - DECEMBER	\$15,356	\$16,416	\$14,298	\$17,785	\$17,819	\$22,601	\$23,689					
TOTAL	\$72,504	\$81,615	\$63,348	\$68,028	\$79,163	\$89,037	\$91,639	\$69,260				

<u>Department</u>	<u>Year</u>	<u>Description</u>	<u>Amount</u>	<u>Years to Bond</u>	<u>Funding Source</u>
Golf Course	2017	72" Rotary Mower	\$25,000		Special Park
Park	2018	6ft Rotary Mower	\$30,000		Special Park
			\$30,000		
Park	2019	Jones Park playground	\$275,000		Special Park
Park	2020	Perimeter Fence by Park Barn	\$30,000		Special Park
Golf Course	2021	1 fairway mower	\$65,000		Special Park
			\$65,000		
Golf Course	2022	Greens Mower, with curring units and Verti cut units	\$39,000		Special Park
Golf Course	2022	Tees & Banks Reel Mower	\$30,000		Special Park
			\$69,000		
Golf Course	2023	Tees & Banks Reel mower			
Park	2023	11ft Rotary Mower	\$30,000		Special Park
Park	2023	Tractor w/front end loader, backhoe, & tiller - John Deere/Kubota	\$65,000		Special Park
			\$65,000		Special Park
			\$160,000		
Park	2017	Spray Park @ Peter Pan Park			
Park	2022	Band Stand at Fremont Park	\$175,000		Kahola/Jones Grant
Park	2023	Playground, Las Casitas	\$75,000		Kahola
			\$200,000		Kahola

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

SPECIAL STREET FUND

	Preceding Year 2011 (Actual)	Preceding Year 2012 (Actual)	Preceding Year 2013 (Actual)	Preceding Year 2014 (Actual)	Preceding Year 2015 (Actual)	Preceding Year 2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
Beginning Cash Balance	\$135,695	\$152,180	\$213,510	\$205,343	\$281,015	\$424,610	\$451,212	\$436,652	\$373,996	\$344,384	\$355,107	\$291,117
REVENUE												
Gasoline Tax	\$649,585	\$646,213	\$629,048	\$643,923	\$648,226	\$652,902	\$657,030	\$654,180	\$654,180	\$654,180	\$654,180	\$654,180
Special City-County Tax	\$77,372	\$74,404	\$73,011	\$74,007	\$75,799	\$77,314	\$74,800	\$74,480	\$74,480	\$74,480	\$74,480	\$74,480
Damages- Storm	\$0	\$0	\$0	\$706	\$37,456	\$22,983	\$350	\$0	\$0	\$0	\$0	\$0
Interest on Investment	\$228	\$196	\$203	\$200	\$326	\$1,690	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Transfer of Funds	\$3,681	\$6,968	\$4,509	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Salvage	\$0	\$0	\$2,054	\$60	\$233	\$15	\$1,900	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$7,058	\$6,206	\$4,588	\$13,027	\$547	\$109	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL RECEIPTS	\$737,923	\$733,987	\$713,413	\$731,923	\$762,587	\$755,013	\$735,580	\$730,160	\$730,160	\$730,160	\$730,160	\$730,160
EXPENDITURES												
Personnel Services	\$364,540	\$369,997	\$383,626	\$370,495	\$390,641	\$412,062	\$356,620	\$364,584	\$379,070	\$394,136	\$405,696	\$421,315
Vacancy	\$0	\$0	\$0	\$0	\$0	\$0	(\$9,755)	(\$9,633)	(\$10,018)	(\$10,419)	(\$10,836)	(\$11,269)
Maintenance & Repair	\$46,896	\$48,115	\$34,475	\$47,347	\$65,255	\$50,932	\$157,960	\$97,610	\$97,700	\$97,700	\$99,240	\$99,240
Commodities	\$111,565	\$109,184	\$110,484	\$90,030	\$92,501	\$101,334	\$97,465	\$99,950	\$101,380	\$101,380	\$104,600	\$104,600
Other Charges	\$37,390	\$29,945	\$31,084	\$27,561	\$28,667	\$26,744	\$33,750	\$33,450	\$34,100	\$34,100	\$34,600	\$34,600
Capital Outlay	\$0	\$0	\$13,241	\$22,875	\$0	\$74,987	\$38,000	\$130,000	\$80,000	\$25,000	\$82,000	\$105,000
Debt Redemption	\$0	\$71,937	\$71,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Utilities	\$30,591	\$32,788	\$28,997	\$33,677	\$29,121	\$22,643	\$28,625	\$29,300	\$29,580	\$29,580	\$30,050	\$30,050
Communications	\$1,154	\$1,069	\$206	\$396	\$532	\$1,693	\$2,225	\$2,225	\$2,250	\$2,250	\$2,200	\$2,200
Training & Travel	\$1,638	\$272	\$122	\$253	\$989	\$2,282	\$4,100	\$4,100	\$4,100	\$4,100	\$4,300	\$4,300
Contractual Services	\$17,327	\$9,350	\$11,446	\$27,782	\$11,286	\$44,766	\$41,150	\$41,230	\$41,610	\$41,610	\$42,300	\$42,300
Administrative Fees	\$109,044	\$0	\$35,103	\$35,896	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Audit Adjustments	\$1,295	\$0	\$1,396	(\$62)	\$0	(\$9,031)	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$721,439	\$672,657	\$721,580	\$656,250	\$618,992	\$728,411	\$750,140	\$792,816	\$759,772	\$719,437	\$794,150	\$832,335
Net Change in Cash	\$16,485	\$61,330	(\$8,167)	\$75,673	\$143,595	\$26,602	(\$14,560)	(\$62,656)	(\$29,612)	\$10,723	(\$63,990)	(\$102,175)
Ending Cash Balance	\$152,180	\$213,510	\$205,343	\$281,015	\$424,610	\$451,212	\$436,652	\$373,996	\$344,384	\$355,107	\$291,117	\$188,942
Receipts												
	2010	2011	2012	2013	2014	2015	2016	2017				
1st Quarter - Jan Payment	\$181,074	\$170,621	\$163,287	\$155,816	\$160,875	\$161,062	\$161,495	\$166,388				
2nd Quarter - April Payment	\$167,285	\$153,232	\$155,489	\$146,784	\$154,971	\$155,916	\$154,575	\$154,534				
3rd Quarter - July Payment	\$167,961	\$160,051	\$163,626	\$154,899	\$162,179	\$160,255	\$161,454	\$165,953				
4th Quarter - Oct Payment	\$171,533	\$165,682	\$163,811	\$171,549	\$165,898	\$170,993	\$175,378					
Total	\$687,853	\$649,585	\$646,213	\$629,048	\$643,923	\$648,226	\$652,902	\$486,875				

Allocating \$4,600 for 4 years to fund 27th pay period in 2021
Includes \$60,000 for storm water cleaning

<u>Department</u>	<u>Year</u>	<u>Description</u>	<u>Amount</u>	<u>Years to Bond</u>	<u>Funding Source</u>
Sign & Marking	2017	Replace two traffic light detectors	\$38,000		Street Fund
Public Works	2018	Public Works Center- Replace crumbling/failing concrete roadway sections on the ground	\$15,000		Street Fund
Special Street	2018	One Dump Truck bed replacements with stainless steel	\$40,000		Street Fund
Special Street	2018	Replace Skid Steer Loader and Attachments	\$75,000		Street Fund
			\$130,000		
Public Works	2019	Public Works Center- Clean and re-paint exterior of site buildings	\$25,000		Street Fund
Special Street	2019	1 ton pickup with a dump bed- Replacement	\$55,000		Street Fund
			\$80,000		
Public Works	2020	Public Works Center- Remodel, update, re-paint interior of main building	\$25,000		Street Fund
			\$25,000		
Special Street	2021	Dump Truck Single Axle 5 yard bed, 24K GVW w/live hydraulics - replacement	\$82,000		Street Fund
Special Street	2022	Replace a 2000 JD 310SE Backhoe	\$105,000		Street Fund

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

DRUG FORFEITURES

	Preceding Year 2012 (Actual)	Preceding Year 2013 (Actual)	Preceding Year 2014 (Actual)	Preceding Year 2015 (Actual)	Preceding Year 2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
Beginning Cash Balance	\$43,629	\$8,975	\$10,152	\$24,408	\$81	\$23,414	\$0	\$0	\$0	\$0	\$0
REVENUE											
Receipts from Drug Forfeitures	\$286	\$8,080	\$21,658	\$9,386	\$13,277	\$76,513	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Interest on Investment	\$18	\$6	\$11	\$13	\$58	\$100	\$100	\$100	\$70	\$70	\$70
Miscellaneous					\$10,000						
Transfer of Funds	\$0										
Audit Adjustment											
TOTAL RECEIPTS	\$304	\$8,087	\$21,668	\$9,399	\$23,335	\$76,613	\$5,100	\$5,100	\$5,070	\$5,070	\$5,070
EXPENDITURES											
Commodities	\$5,056	\$2,796	\$7,153	\$185	\$0	\$5,070	\$5,100	\$5,100	\$5,070	\$5,070	\$5,070
Capital Outlay											
Communications	\$411	\$513	\$259								
Transfer of Funds				\$10,000							
Other Contractual	\$5,000					\$94,957					
Travel & Training											
Maintenance & Repair	\$24,491	\$3,600		\$23,541	\$2						
TOTAL EXPENDITURES	\$34,958	\$6,909	\$7,412	\$33,726	\$2	\$100,027	\$5,100	\$5,100	\$5,070	\$5,070	\$5,070
Ending Cash Balance	\$8,975	\$10,152	\$24,408	\$81	\$23,414	\$0	\$0	\$0	\$0	\$0	\$0

City of Emporia, Kansas

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

BOND & INTEREST FUND

8/16/2017
8/11/17 11:32 AM

	2015 (Actual)	2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
Beginning Cash Balance	\$338,651	\$471,328	\$277,343	\$276,726	\$0	\$174,435	\$923,245	\$761,892
REVENUE								
Ad Valorem Property Tax	\$2,524,494	\$2,223,094	\$1,833,292	\$1,556,620	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Back Tax Collection	\$23,405	\$91,721	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Special Assessments	\$262,422	\$212,752	\$149,622	\$148,072	\$109,971	\$109,971	\$78,252	\$78,252
Motor Vehicle Tax	\$265,207	\$310,055	\$262,260	\$213,760	\$213,760	\$213,760	\$213,760	\$213,760
Recreational Vehicles	\$2,198	\$2,743	\$3,327	\$1,809	\$1,809	\$1,809	\$1,809	\$1,809
Ad Valorem Tax Reduction	-\$29,102	-\$23,608	-\$25,000	-\$20,000	-\$20,000	-\$20,000	-\$20,000	-\$20,000
Interest on Investment	\$1,041	\$2,907	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
Recreation Center - Pool renovation	\$23,499	\$23,500	\$23,500	\$23,500	\$23,500			
Recreation Center - Office/Locker Ren	\$22,642	\$22,642	\$22,642	\$22,642	\$22,642			
Recreation Center - Ball Diamond	\$51,400	\$50,200	\$49,000	\$47,800	\$46,600	\$50,400	\$49,050	\$47,700
Recreation Center - Fitness Room		\$61,140	\$61,020	\$62,060	\$48,560	\$49,420	\$50,220	\$50,960
Industrial Land Payment - Ind Sales Tax	\$185,339	\$185,339	\$185,339	\$185,339				
Gas Line Payment - Ind Sales Tax	\$86,936	\$86,936	\$86,936	\$86,936				
Hanger Payment - General Fund	\$49,027	\$49,027	\$49,027	\$0				
Aquatic Center Payment - Sales Tax								
Fire Station & Civic Building - Sales Tax					\$900,000	\$1,200,000	\$1,200,000	\$1,200,000
Sales of Bonds	\$109,645	\$2,034,362						
Miscellaneous	\$10,697	\$40						
Transfer of Funds from Project Account	\$175,329	\$91,323						
TOTAL RECEIPTS	\$3,764,180	\$5,424,171	\$2,744,464	\$2,372,037	\$2,890,342	\$3,148,860	\$3,116,591	\$3,115,981
EXPENDITURES								
Principal	\$3,145,000	\$3,175,000	\$2,465,000	\$2,427,132	\$2,544,201	\$2,279,113	\$3,179,175	\$3,503,000
Interest Coupons	\$486,504	\$408,794	\$280,081	\$221,631	\$171,706	\$120,938	\$98,769	\$76,000
Issuance costs		\$2,034,362						
TOTAL EXPENDITURES	\$3,631,504	\$5,618,156	\$2,745,081	\$2,648,763	\$2,715,907	\$2,400,051	\$3,277,944	\$3,579,000
Ending Cash Balance	\$471,328	\$277,343	\$276,726	\$0	\$174,435	\$923,245	\$761,892	\$298,873

Delinquency Computation (Add this amo	\$75,735	\$66,693	\$54,999	\$46,699	\$45,000	\$45,000	\$45,000	\$45,000
	\$2,600,229	\$2,289,786	\$1,888,291	\$1,603,319	\$1,545,000	\$1,545,000	\$1,545,000	\$1,545,000
Mil Levy	17.845	15.555	12.828	10.381	9.856	9.710	9.567	9.425
Change in Mil Levy	3.099	-2.290	-2.727	-2.446	-0.525	-0.146	-0.143	-0.141
Ad Valorem Tax in 2016	\$147,206.00							
Ad Valorem Tax in 2017	\$147,206.00							
Ad Valorem Tax in 2018	\$154,445.00							
Ad Valorem Tax in 2019	\$156,761.68							
Ad Valorem Tax in 2020	\$159,113.10							
Ad Valorem Tax in 2021	\$161,499.80							
Ad Valorem Tax in 2022	\$163,922.29							

2018 added \$779,632 pmt from sewer fund

2019 added \$779,532 pmt from sewer fund

\$54,455	\$49,108	\$46,203	\$38,635	\$36,961	\$35,548	\$31,851	\$13,261	\$6,630	\$0	\$0	\$0
\$1,869,611	\$1,686,052	\$1,586,318	\$1,326,463	\$1,268,990	\$1,220,478	\$1,093,557	\$455,292	\$227,636	\$0	\$0	\$0
11.405	10.286	9.677	8.092	7.741	7.445	6.671	2.777	1.389	0.000	0.000	0.000
1.980	-1.120	-0.608	-1.585	-0.351	-0.296	-0.774	-3.894	-1.389	-1.389	0.000	0.000

Budget 2035	Budget 2036	Budget 2037	Budget 2038
\$551,957	\$187,826	\$595,179	\$1,000,657
	\$168,284	\$166,409	\$168,859
\$40,000	\$40,000	\$40,000	\$40,000
\$213,760	\$213,760	\$213,760	\$213,760
\$1,809	\$1,809	\$1,809	\$1,809
-\$20,000	-\$20,000	-\$20,000	-\$20,000
\$3,500	\$3,500	\$3,500	\$3,500
\$239,069	\$407,353	\$405,478	\$407,928
603200			
\$603,200	\$0	\$0	\$0
\$187,826	\$595,179	\$1,000,657	\$1,408,585

\$0	\$5,049	\$4,992	\$5,066
\$0	\$173,333	\$171,401	\$173,925
0.000	1.057	1.046	1.061
0.000	1.057	-0.012	0.015

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

Cash Basis

WATERWORKS FUND

	2012 (Actual)	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
BEGINNING CASH	\$1,651,570	\$1,326,219	\$1,200,091	\$1,287,464	\$2,274,061	\$2,373,602	\$1,562,034	\$1,254,702	\$1,121,116	\$1,026,738	\$1,162,022
REVENUE											
Sale of Water	\$5,235,628	\$4,789,153	\$4,779,195	\$5,050,568	\$4,480,250	\$4,500,000	\$5,175,000	\$5,692,500	\$5,692,500	\$5,692,500	\$5,692,500
Service Charge	\$53,306	\$41,453	\$43,796	\$85,095	\$117,452	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Penalties	\$42,400	\$34,570	\$41,633	\$83,884	\$81,182	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000
Sale of Salvage	\$49,557	\$0	\$831	\$1,311	\$132	\$0	\$0	\$0	\$0	\$0	\$0
Reimbursed Expense	\$1,409	\$126,467	\$875	\$3,575	\$2,776	\$750	\$750	\$750	\$750	\$750	\$750
Interest on Investment	\$1,456	\$1,454	\$1,188	\$1,882	\$9,332	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
Sale of Bonds	\$0	\$0	\$0	\$0	\$2,785,524	\$0	\$0	\$0	\$0	\$0	\$0
Trf from Health Ins Fund - Premiur	\$15,168	\$11,272	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Trf from project fund				\$366,734	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non Operating Revenue	\$0	\$0	\$0	\$0	(\$282,762)	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous	(\$5,027)	\$166	\$3,203	\$5,068	\$6,863	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
TOTAL RECEIPTS	\$5,393,897	\$5,004,535	\$4,870,721	\$5,598,117	\$7,200,749	\$4,689,750	\$5,364,750	\$5,882,250	\$5,882,250	\$5,882,250	\$5,882,250
EXPENDITURES											
Personnel Services	\$646,360	\$586,506	\$634,246	\$650,755	\$588,407	\$746,164	\$834,736	\$867,999	\$902,593	\$928,582	\$939,005
Vacancy		\$0	\$0	\$0	\$0	(\$25,166)	(\$22,723)	(\$23,632)	(\$24,577)	(\$25,560)	\$0
Maintenance & Repair	\$658,763	\$291,716	\$329,417	\$354,944	\$349,060	\$439,719	\$394,685	\$416,270	\$416,270	\$439,500	\$439,500
Commodities	\$423,711	\$479,445	\$470,871	\$415,613	\$532,606	\$675,798	\$672,844	\$671,142	\$671,142	\$672,200	\$672,200
Other Charges	\$163,575	\$152,636	\$121,558	\$167,925	\$125,860	\$174,002	\$173,090	\$173,933	\$173,933	\$174,820	\$174,820
Capital Outlay	\$522,066	\$727,637	\$197,579	\$327,558	\$221,878	\$353,000	\$290,000	\$349,000	\$215,000	\$245,000	\$145,000
Debt Payment	\$1,325,683	\$1,294,579	\$1,298,826	\$751,355	\$1,029,925	\$1,276,704	\$1,450,987	\$1,589,443	\$1,643,287	\$1,321,499	\$1,329,624
Stock	(\$1,894)	(\$37,120)	\$66,856	\$16,653	\$7,132	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	\$0	\$0
Transfer to Project Account	\$0	\$0	\$0	\$0	\$2,262,628	\$0	\$0	\$0	\$0	\$0	\$0
Utilities	\$466,644	\$386,196	\$456,708	\$471,698	\$456,446	\$478,750	\$484,250	\$489,350	\$494,350	\$499,850	\$499,850
Communications	\$33,020	\$35,621	\$38,714	\$28,141	\$28,475	\$30,897	\$30,913	\$30,955	\$30,955	\$36,300	\$36,300
Travel & Training	\$3,615	\$4,249	\$7,229	\$6,614	\$7,229	\$8,450	\$10,450	\$10,450	\$11,450	\$12,450	\$12,450
Contractual Services	\$305,486	\$392,578	\$502,140	\$320,296	\$339,687	\$548,400	\$443,500	\$443,600	\$444,400	\$444,000	\$444,000
Administrative Fee 17%	\$924,648	\$777,997	\$779,773	\$875,020	\$798,238	\$795,600	\$910,350	\$998,325	\$998,325	\$998,325	\$998,325
Change in Liabilities	\$284,721	\$38,623	(\$120,569)	\$224,948	\$350,074						
TOTAL EXPENDITURES	\$5,756,398	\$5,130,663	\$4,783,348	\$4,611,520	\$7,101,208	\$5,501,318	\$5,672,082	\$6,015,836	\$5,976,628	\$5,746,966	\$5,691,074
NET CHANGE IN CASH	(\$362,501)	(\$126,128)	\$87,373	\$986,597	\$99,541	(\$811,568)	(\$307,332)	(\$133,586)	(\$94,378)	\$135,284	\$191,176
ENDING CASH	\$1,289,069	\$1,200,091	\$1,287,464	\$2,274,061	\$2,373,602	\$1,562,034	\$1,254,702	\$1,121,116	\$1,026,738	\$1,162,022	\$1,353,198
ADJUSTMENTS	(\$110,721)	(\$272,043)	(\$244,988)	(\$591,327)	\$1,758,617	(\$396,981)	(\$515,544)	(\$743,450)	(\$698,394)	(\$438,256)	(\$369,331)
Principal Bond Payments	(\$1,050,000)	(\$1,075,000)	(\$1,115,000)	(\$555,000)	(\$760,000)	(\$950,000)	(\$1,131,563)	(\$1,300,469)	(\$1,389,413)	(\$1,099,275)	(\$1,130,350)
Depreciation	\$946,337	\$928,728	\$939,943	\$919,660	\$880,511	\$906,019	\$906,019	\$906,019	\$906,019	\$906,019	\$906,019
Capitalized Assets	(\$7,058)	(\$125,771)	(\$69,930)	(\$955,987)	\$1,638,106	(\$353,000)	(\$290,000)	(\$349,000)	(\$215,000)	(\$245,000)	(\$145,000)
Liabilities											
Base for reserve calculation	\$5,234,332	\$4,403,026	\$4,585,769	\$4,283,962	\$6,879,330	\$5,148,318	\$5,382,082	\$5,666,836	\$5,761,628	\$5,501,966	\$5,546,074
20% reserve amount	\$1,046,866	\$880,605	\$917,154	\$856,792	\$1,375,866	\$1,029,664	\$1,076,416	\$1,133,367	\$1,152,326	\$1,100,393	\$1,109,215
Amount over 20% reserve	\$242,203	\$319,486	\$370,310	\$1,417,268	\$997,736	\$532,370	\$178,285	(\$12,251)	(\$125,588)	\$61,629	\$243,983
Percent	24.63%	27.26%	28.08%	53.08%	34.50%	30.34%	23.31%	19.78%	17.82%	21.12%	24.40%

Personnel services includes a 2.5% merit pay increase
Allocating \$10,000 for 4 years to fund 27th pay period in 2021
Admin fee at 17%

Base	7.53	15%	8.66	10%
Consumption	14.45	16.62	18.28	18.28
Total	21.98	26.28	27.80	
Difference		3.30	2.53	5.82
per 1,000 gal	2.89	3.32	3.66	

Department	Year	Description	Amount	Years to Bond	Funding Source
Water Distribution	2017	Water Main Replacement 12th Ave Prairie to Grand			
Water Plant	2017	Replace primary water transfer pipe	\$550,000	10	Water Fund
			\$380,000	10	Water Fund
			\$930,000		
Water Plant	2017	Mower Unit			
Water Plant	2017	3/4 Truck	\$12,000		Water Fund
Water Plant	2017	Rebuild #3 Raw Water Pump	\$45,000		Water Fund
Water Plant	2017	Rehab #1 Present Basin	\$43,000		Water Fund
Water Plant	2017	Rehab #2 Present Basin	\$54,000		Water Fund
Water Plant	2017	Filter Media	\$54,000		Water Fund
Water Plant	2017	Copper Ion Generator/redundant system for invasive Zebra Mussel Prevention	\$30,000		Water Fund
			\$115,000		Water Fund
			\$353,000		
Water Distribution	2018	Water Main Replacement on 12th between Burlingame Rd. & Whilden			
Water Plant	2018	12th Avenue Water Tower upgrade and rehab	\$300,000	10	Water Fund
			\$700,000	10	Water Fund
			\$1,000,000		
Public Works	2018	Public Works Center- Replace crumbling/failing concrete roadway sections on the ground			
Water Distribution	2018	Tyson 10" Water Line Relocation	\$15,000		Water Fund
Water Plant	2018	Rehab Up flow basin equipment	\$75,000		Water Fund
Water Plant	2018	Rebuild Both back wash pumps	\$35,000		Water Fund
Water Plant	2018	Variable frequency drive for high service pump station	\$45,000		Water Fund
Water Plant	2018	Rebuild #4 Raw Water Pump	\$40,000		Water Fund
Water Plant	2018	Asbestos/Piping Removal	\$45,000		Water Fund
			\$35,000		Water Fund
			\$290,000		
Water Plant	2019	Presedimentation Basin Construction			
			\$750,000	10	Water Fund
			\$750,000		
Public Works	2019	Public Works Center- Clean and re-paint exterior of site buildings			
Water Plant	2019	Ammonia Tank	\$25,000		Water Fund
Water Plant	2019	Remove and Replace Lime Slaker #1	\$90,000		Water Fund
Water Plant	2019	Rehab or Replace Building Service Pump Station	\$185,000		Water Fund
			\$49,000		Water Fund
			\$349,000		
Public Works	2020	Public Works Center- Remodel, update, re-paint interior of main building			
Water Plant	2020	Remove and Replace Lime Slaker #2	\$25,000		Water Fund
			\$190,000		Water Fund
			\$215,000		
Water Plant	2021	Remove and Replace Lime Slaker #3			
Water Plant	2021	Backwash Pumps Rebuild	\$195,000		Water Fund
			\$50,000		Water Fund
			\$245,000		
Water Distribution	2022	Water Main replacement Garfield St 6th to 9th			
Water Distribution	2022	Water Main replacement Elm Street 6th to Hospital	\$400,000	10	Water Fund
Water Distribution	2022	Water Main Replacement 7th Ave Merchant to Constitution	\$610,000	10	Water Fund
			\$150,000	10	Water Fund

<u>Department</u>	<u>Year</u>	<u>Description</u>	<u>Amount</u>	<u>Years to Bond</u>	<u>Funding Source</u>
			\$1,160,000		
Water Distribution	2022	Replace a 2002 JD 310SG Backhoe			
Water Plant	2022	Replace 2002 1/2 Ton 4WD Pickup Truck	\$105,000		Water Fund
			\$40,000		Water Fund
			\$145,000		
Water Distribution	2023	Water Main replacement Neosho 12th to 15th			
Water Distribution	2023	Water Main replacement Prairie Street S. Sonora to 30th Ave	\$400,000	10	Water Fund
Water Distribution	2023	Water Main Replacement Whilden. St 6th to 9th	\$350,000	10	Water Fund
			\$350,000	10	Water Fund
			\$1,100,000		
Water Distribution	2024	Water Main Replacment Merchant St 13th to 15th			
Water Distribution	2024	Water Main Replacment East Street 6th to Lincoln	\$300,000	10	Water Fund
			\$700,000	10	Water Fund
			\$1,000,000		

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary

Cash Basis

WASTE WATER FUND

	2012 (Actual)	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022	Proposed Budget 2023	Proposed Budget 2024	Proposed Budget 2025
BEGINNING CASH	\$1,699,597	\$1,136,700	\$3,111,675	\$3,098,948	\$2,392,660	\$863,839	\$1,190,861	\$2,298,666	\$2,367,206	\$2,024,733	\$1,968,502	\$1,533,721	\$748,252	\$1,051,482
REVENUE														
Sales/Charges	\$3,651,052	\$3,503,535	\$3,427,421	\$3,591,479	\$3,593,807	\$3,875,911	\$4,263,503	\$4,903,028	\$5,393,331	\$5,662,997	\$5,662,997	\$5,662,997	\$5,662,997	\$5,662,997
Extra Strength Surchage	\$70,047	\$23,228	\$26,263	\$48,589	\$48,709	\$69,540	\$69,540	\$69,540	\$69,540	\$69,540	\$69,540	\$69,540	\$69,540	\$69,540
Interest on Investment	\$1,466	\$1,516	\$2,236	\$2,418	\$6,886	\$4,000	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Transfer from Multi Year	\$19,643	\$13,103	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfer from project fund							\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$1,049	\$1,668,148	\$6,321	\$2,347	\$7,096	\$2,500	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
TOTAL RECEIPTS	\$3,743,257	\$5,209,530	\$3,462,241	\$3,644,833	\$3,656,498	\$3,951,951	\$4,336,543	\$4,976,068	\$5,466,371	\$5,736,037	\$5,736,037	\$5,736,037	\$5,736,037	\$5,736,037
EXPENDITURES														
Personnel Services	\$682,229	\$655,985	\$664,635	\$688,761	\$668,384	\$772,797	\$883,396	\$918,603	\$955,219	\$993,311	\$1,032,903	\$1,074,078	\$1,116,901	\$1,161,437
Vacancy		\$0	\$0	\$0	\$0	(\$20,678)	(\$22,374)	(\$23,269)	(\$24,200)	(\$35,168)	(\$36,574)	(\$38,037)	(\$39,559)	(\$41,141)
Maintenance & Repair	\$393,871	\$204,029	\$287,824	\$236,422	\$243,827	\$291,000	\$332,000	\$343,500	\$349,500	\$355,050	\$353,050	\$353,050	\$353,050	\$355,050
Commodities	\$80,784	\$62,189	\$68,277	\$71,935	\$59,115	\$104,850	\$81,350	\$93,700	\$93,700	\$94,700	\$94,700	\$94,700	\$94,700	\$94,700
Other Charges	\$124,838	\$124,046	\$83,612	\$88,812	\$103,053	\$111,700	\$114,650	\$115,850	\$115,850	\$118,050	\$118,050	\$118,050	\$118,050	\$118,050
Capital Outlay	\$884,443	\$433,745	\$457,851	\$518,352	\$868,857	\$11,000	\$170,000	\$25,000	\$105,000	\$200,000	\$640,000	\$1,000,000	\$500,000	\$500,000
Debt Payment	\$799,541	\$775,148	\$805,186	\$931,010	\$933,410	\$950,010	\$326,466	\$2,081,393	\$2,856,725	\$2,700,375	\$2,598,540	\$2,548,515	\$1,917,515	\$1,958,515
Transfer to Project fund	\$0	\$0	\$0	\$339,959	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Utilities	\$414,990	\$376,546	\$433,681	\$405,846	\$439,447	\$482,000	\$484,000	\$494,500	\$497,500	\$508,500	\$510,500	\$511,500	\$512,500	\$513,500
Communications	\$16,124	\$19,350	\$24,508	\$28,050	\$23,491	\$28,800	\$28,300	\$28,300	\$28,300	\$28,400	\$28,400	\$28,400	\$28,400	\$28,400
Travel & Training	\$960	\$338	\$326	\$1,158	\$3,884	\$4,500	\$7,000	\$6,000	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500
Contractual Services	\$82,991	\$76,875	\$86,565	\$155,405	\$121,281	\$278,950	\$213,950	\$213,950	\$214,750	\$214,750	\$214,750	\$214,750	\$214,750	\$214,750
Administrative Fee 17%	\$634,751	\$565,351	\$565,734	\$608,379	\$615,651	\$610,000	\$610,000	\$610,000	\$610,000	\$610,000	\$610,000	\$610,000	\$610,000	\$610,000
Change in Liabilities	\$190,632	(\$59,047)	(\$6,161)	\$277,032	\$104,919									
TOTAL EXPENDITURES	\$4,306,154	\$3,234,555	\$3,474,968	\$4,351,121	\$5,185,319	\$3,624,929	\$3,228,738	\$4,907,527	\$5,808,844	\$5,792,268	\$6,170,818	\$6,521,506	\$5,432,807	\$5,519,761
NET CHANGE IN CASH	(\$562,897)	\$1,974,975	(\$12,727)	(\$706,288)	(\$1,528,822)	\$327,022	\$1,107,805	\$68,541	(\$342,474)	(\$56,231)	(\$434,781)	(\$785,469)	\$303,230	\$216,277
ENDING CASH	\$1,136,700	\$3,111,675	\$3,098,948	\$2,392,660	\$863,839	\$1,190,861	\$2,298,666	\$2,367,206	\$2,024,733	\$1,968,502	\$1,533,721	\$748,252	\$1,051,482	\$1,267,759
Depreciation	\$1,000,024	\$1,024,322	\$1,000,551	\$966,133	\$1,039,703	\$1,045,250	\$1,045,300	\$1,120,300	\$1,270,300	\$1,270,300	\$1,270,300	\$1,270,300	\$1,270,300	\$1,270,300
Principal Bond Payments	(\$625,000)	(\$585,000)	(\$690,000)	(\$745,000)	(\$770,000)	(\$795,000)	(\$195,306)	(\$1,974,683)	(\$2,778,015)	(\$2,647,765)	(\$2,517,140)	(\$2,541,515)	(\$1,910,515)	(\$1,914,315)
Capitalized Assets	(\$59,579)	(\$170,101)	(\$813,132)	(\$4,488,155)	\$0	(\$11,000)	(\$170,000)	(\$25,000)	(\$105,000)	(\$200,000)	(\$640,000)	(\$1,000,000)	(\$500,000)	(\$500,000)
Change in Liabilities	(\$190,632)	\$0												
ADJUSTMENTS	\$124,813	\$269,221	(\$502,581)	(\$4,267,022)	\$269,703	\$239,250	\$679,994	(\$879,383)	(\$1,612,715)	(\$1,577,465)	(\$1,886,840)	(\$2,271,215)	(\$1,140,215)	(\$1,144,015)
Base for reserve calculation	\$3,421,711	\$2,800,810	\$3,017,117	\$3,832,769	\$4,316,462	\$3,613,929	\$3,058,738	\$4,882,527	\$5,703,844	\$5,592,268	\$5,530,818	\$5,521,506	\$4,932,807	\$5,019,761
20% Cash Reserve amount	\$684,342	\$560,162	\$603,423	\$766,554	\$863,292	\$722,786	\$611,748	\$976,505	\$1,140,769	\$1,118,454	\$1,106,164	\$1,104,301	\$986,561	\$1,003,952
Amount over 20% Cash Reserve	\$452,358	\$2,551,513	\$2,495,525	\$1,626,107	\$546	\$468,075	\$1,686,918	\$1,390,701	\$883,964	\$850,048	\$427,557	(\$356,049)	\$64,921	\$263,807
Percentage	33.22%	111.10%	102.71%	62.43%	20.01%	32.95%	75.15%	48.48%	35.50%	35.20%	27.73%	13.55%	21.32%	25.26%
Personnel services includes a 2.5% merit pay increase							10.00%	15.00%	10.00%	5.00%				
Allocating \$10,000 for 4 years to fund 27th pay period in 2021						Base	15.12	16.63	19.13	21.04	22.09			
Admin fee is set at \$610,000						Consumption	14.70	16.17	18.60	20.46	21.48			
Rate increase 14% in 2017						Total	29.82	32.80	37.72	41.49	43.57			
B&I to make 2018 Bond Pmt for 2011 & 2012 loans \$779,632						Difference		2.98	4.92	3.77	2.07	13.75		
B&I to make 2019 Bond Pmt for 2011 & 2012 loans \$779,532						per 1,000 gal	2.94	3.23	3.72	4.09	4.30			

<u>Department</u>	<u>Year</u>	<u>Description</u>	<u>Amount</u>	<u>Years to Bond</u>	<u>Funding Source</u>
Sewer Maintenance	2017	Replacement of Sewer Lift Station #9	\$750,000	10	Waste Water Fund
Sewer Plant	2017	Replace 725 John Deere Mower	\$11,000		Waste Water Fund
			\$761,000		
Sewer Maintenance	2018	Sewer Maintenance Rehabilitation			
Sewer Maintenance	2018	Replace Lift Station #10 and 12	\$700,000	15	Waste Water Fund
Waste Water Plant	2018	Sewer Plant upgrade	\$120,000		Waste Water Fund
Sewer Maintenance	2018	Replace Lift Station #13	\$28,000,000	20	Waste Water Fund
			\$50,000		Waste Water Fund
			\$28,870,000		
Waste Water Plant	2019	Amount over the loan amount			
Public Works	2019	Public Works Center- Clean and re-paint exterior of site buildings	\$600,000	15	Waste Water Fund
			\$25,000		Waste Water Fund
			\$25,000		
Public Works	2020	Public Works Center- Remodel, update, re-paint interior of main building			
Sewer Maintenance	2020	Replace Lift Station #14	\$25,000		Waste Water Fund
			\$80,000		Waste Water Fund
			\$105,000		
Sewer Maintenance	2021	Replace Lift Station #15			
Waste Water Plant	2021	Replace Perimeter Fencing	\$100,000		Waste Water Fund
			\$100,000		Waste Water Fund
			\$200,000		
Waste Water Plant	2022	Replace four primary effluent pumps	\$550,000		Waste Water Fund
Waste Water Plant	2022	Replace 3/4 ton pickup with Tommy lift	\$55,000		Waste Water Fund
Sewer Maintenance	2022	Replace 1/2 ton pickup	\$35,000		Waste Water Fund
			\$640,000		
Sewer Maintenance	2023	Lift Station #8 upgrade	\$500,000		Waste Water Fund
Sewer Maintenance	2023	Sewer main relining	\$500,000		Waste Water Fund
			\$1,000,000		
Sewer Maintenance	2024	Sewer Main relining			
			\$500,000		Waste Water Fund
Sewer Maintenance	2025	Sewer Main relining			
			\$500,000		Waste Water Fund

5 year Budget

2018-2022

Revenue Detail and Expenditure Summary
Cash Basis

SOLID WASTE DISPOSAL FUND

	2011 (Actual)	2012 (Actual)	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Actual)	Budget 2017	Proposed Budget 2018	Proposed Budget 2019	Proposed Budget 2020	Proposed Budget 2021	Proposed Budget 2022
BEGINNING CASH	1,335,259	\$2,043,474	\$2,545,602	\$2,476,129	\$2,041,821	\$1,922,357	\$2,146,461	\$1,785,790	\$1,354,512	\$905,843	\$697,833	\$682,691
REVENUE												
Refuse Collection Fees	2,811,805	\$2,775,010	\$2,769,710	\$2,773,515	\$2,817,763	\$2,760,662	\$2,700,000	\$2,700,000	\$2,700,000	\$3,240,000	\$3,240,000	\$3,240,000
County Contract	0	\$0	\$22,180	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Loss on Sale of Assets	0	(\$38,475)	\$0	(\$60,004)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest on Investments	2,193	\$2,212	\$2,387	\$1,772	\$1,911	\$8,832	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
Trf from Health Ins - Premiums		\$35,472	\$27,801	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Resale of Recyclables	288,396	\$223,430	\$219,230	\$214,317	\$150,850	\$118,056	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000
Box Container Fees	751,250	\$789,355	\$880,965	\$873,299	\$1,086,331	\$1,073,708	\$1,105,000	\$1,215,500	\$1,337,050	\$1,337,050	\$1,337,050	\$1,337,050
Curb side recycling	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Landfill Fees	421,141	\$351,845	\$310,542	\$325,768	\$353,098	\$367,838	\$387,500	\$425,500	\$467,300	\$467,300	\$467,300	\$467,300
Transfers	22,084	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous	12,599	\$8,315	\$5,469	\$24,969	\$7,954	\$4,347	\$4,636	\$4,636	\$4,636	\$4,636	\$4,636	\$4,636
TOTAL RECEIPTS	4,309,468	\$4,147,164	\$4,238,284	\$4,153,636	\$4,417,907	\$4,333,443	\$4,335,136	\$4,483,636	\$4,646,986	\$5,186,986	\$5,186,986	\$5,186,986
EXPENDITURES												
Personnel Services	1,248,529	\$1,255,599	\$1,276,598	\$1,280,783	\$1,415,041	\$1,385,039	\$1,561,726	\$1,721,991	\$1,790,755	\$1,862,270	\$1,919,169	\$1,995,797
Vacancy		\$0	\$0	\$0	\$0	\$0	(\$43,571)	(\$47,459)	(\$49,357)	(\$51,332)	(\$53,385)	(\$55,520)
Maintenance & Repair	154,691	\$184,151	\$176,729	\$234,900	\$201,935	\$190,917	\$225,256	\$216,915	\$219,750	\$220,250	\$227,500	\$227,500
Commodities	255,997	\$276,714	\$262,997	\$258,353	\$201,030	\$195,163	\$219,009	\$226,770	\$229,635	\$229,635	\$230,925	\$230,925
Other Charges	49,556	\$49,083	(\$283,808)	\$79,770	\$89,809	\$113,724	\$134,271	\$135,748	\$138,108	\$139,308	\$143,180	\$143,180
Capital Outlay	284,028	\$294,362	\$343,139	\$1,025,001	\$231,771	\$255,597	\$426,000	\$576,000	\$715,000	\$835,000	\$567,000	\$394,000
Debt Payments	65,713	\$43,604	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Trf to General Fund		\$495,739	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Utilities	32,917	\$35,858	\$38,832	\$43,543	\$37,468	\$34,581	\$40,512	\$41,650	\$41,800	\$41,800	\$41,850	\$41,850
Communications	24,032	\$20,405	\$29,121	\$31,345	\$42,618	\$31,500	\$39,302	\$39,390	\$39,450	\$39,450	\$39,450	\$39,450
Travel & Training	1,644	\$2,014	\$566	\$3,683	\$3,761	\$4,749	\$7,500	\$9,500	\$9,500	\$9,500	\$9,500	\$9,500
Contractual Services	836,658	\$807,178	\$980,757	\$1,082,224	\$1,148,900	\$1,090,295	\$1,373,078	\$1,256,440	\$1,195,275	\$1,211,575	\$1,219,400	\$1,219,400
Administrative Fee 17%	715,203	\$686,817	\$616,693	\$666,561	\$712,873	\$711,742	\$712,725	\$737,970	\$765,740	\$857,540	\$857,540	\$857,540
Change in Liabilities	(67,714)	(\$10,749)	\$370,394	(\$118,219)	\$452,165	\$96,031						
TOTAL EXPENDITURES	3,601,254	\$3,645,036	\$4,307,757	\$4,587,944	\$4,537,371	\$4,109,339	\$4,695,808	\$4,914,915	\$5,095,656	\$5,394,996	\$5,202,129	\$5,103,621
NET CHANGE IN CASH	708,214	\$502,128	(\$69,473)	(\$434,308)	(\$119,464)	\$224,105	(\$360,671)	(\$431,279)	(\$448,669)	(\$208,010)	(\$15,142)	\$83,366
ENDING CASH	2,043,473	\$2,545,602	\$2,476,129	\$2,041,821	\$1,922,357	\$2,146,461	\$1,785,790	\$1,354,512	\$905,843	\$697,833	\$682,691	\$766,056
ADJUSTMENTS												
Principal Payments	(21,200)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	(288,252)	(\$11,990)	\$371,424	\$387,193	\$434,473	\$437,489	\$426,000	\$426,000	\$426,000	\$426,000	\$426,000	\$426,000
Capitalized Assets	(337,808)	(\$61,073)	(\$665,169)	(\$627,369)	(\$607,663)	\$27,044	(\$426,000)	(\$576,000)	(\$715,000)	(\$835,000)	(\$567,000)	(\$394,000)
Change in Liabilities	67,714	\$10,749										
ADJUSTMENTS	(579,546)	(\$62,314)	(\$293,745)	(\$240,176)	(\$173,190)	\$464,533	\$0	(\$150,000)	(\$289,000)	(\$409,000)	(\$141,000)	\$32,000
Base for reserve calculation	3,317,226	\$3,350,674	\$3,964,618	\$3,562,943	\$4,305,600	\$3,853,742	\$4,269,808	\$4,338,915	\$4,380,656	\$4,559,996	\$4,635,129	\$4,709,621
20% cash reserve amount	663,445	\$670,135	\$792,924	\$712,589	\$861,120	\$770,748	\$853,962	\$867,783	\$876,131	\$911,999	\$927,026	\$941,924
Amount over 20% Cash Reserv	1,380,028	\$1,875,467	\$1,683,205	\$1,329,232	\$1,061,237	\$1,375,713	\$993,829	\$486,729	\$29,712	(\$214,166)	(\$244,335)	(\$175,868)
Percentage	61.60%	75.97%	62.46%	57.31%	44.65%	55.70%	41.82%	31.22%	20.68%	15.30%	14.73%	16.27%

Personnel services includes a 2.5% merit pay increase
 Allocating \$17,500 for 4 years to fund 27th pay period in 2021
 Admin fee at 17%
 Reduced tree trimming program to \$25,000 in 19, 20, 21
 One additional MWIII in collections 2018

Poly cart	14.84	10%	10%	20%
Difference				17.81
Landfill	41.95		50.76	50.76
Roll off - CD	57.52		69.60	69.60
Roll off - Tras	87.28		105.61	105.61

<u>Department</u>	<u>Year</u>	<u>Description</u>	<u>Amount</u>	<u>Years to Bond</u>	<u>Funding Source</u>
Collections	2017	Roll-Off Truck			
Transfer Station	2017	Gatehouse Computer System and Scale Program	\$196,000		Solid Waste
Transfer Station	2017	Brush Disposal Equipment	\$30,000		Solid Waste
			\$200,000		Solid Waste
			\$426,000		
Collections	2018	Automated Refuse Truck Replacement			
Collections	2018	Rear-load Packer Body (ONLY)- replacement	\$260,000		Solid Waste
Public Works	2018	Public Works Center- Replace crumbling/falling concrete roadway sections on the ground	\$65,000		Solid Waste
Recycling Center	2018	Forklift	\$30,000		Solid Waste
Transfer Station	2018	John Deere 710 Backhoe	\$38,000		Solid Waste
			\$183,000		Solid Waste
			\$576,000		
Collections	2019	Single cab, 1/2 ton, 2 wheel drive pickup - replacement			
Collections	2019	Rear-load Refuse Truck Replacement	\$33,000		Solid Waste
Public Works	2019	Public Works Center- Clean and re-paint exterior of site buildings	\$190,000		Solid Waste
Transfer Station	2019	Design & Preliminary Work For Revisions To The Tipping Box Area	\$25,000		Solid Waste
Transfer Station	2019	Track Loader	\$55,000		Solid Waste
			\$412,000		Solid Waste
			\$715,000		
Collections	2020	Automated Refuse Truck Replacement			
Collections	2020	One Ton Heavy Duty, dual wheel, flat bed pickup w/cab guard & winch	\$275,000		Solid Waste
Public Works	2020	Public Works Center- Remodel, update, re-paint interior of main building	\$40,000		Solid Waste
Recycling Center	2020	Rear-Load Recycling Truck and Packer Body Replacement	\$25,000		Solid Waste
Transfer Station	2020	Construction of Revisions To The Tipping Box Area	\$195,000		Solid Waste
			\$300,000		Solid Waste
			\$835,000		
Collections	2021	Grapple Truck with Dump Bed			
Transfer Station	2021	Wheel Loader w/Setco Solid tires/wheels	\$160,000		Solid Waste
Transfer Station	2021	4 Wheel Drive Farm Tractor with Cab and Loader	\$200,000		Solid Waste
Transfer Station	2021	Complete Equipment Storage Building	\$87,000		Solid Waste
			\$120,000		Solid Waste
			\$567,000		
Collections	2022	Roll-Off Truck Replacement			
Recycling Center	2022	1 ton pickup, dual wheels, regular cab- Replacement	\$200,000		Solid Waste
Transfer Station	2022	Tandam Axle Dump Truck Replacement	\$44,000		Solid Waste
			\$150,000		Solid Waste
			\$394,000		